

EAGLE MATERIALS INC.
Charter of the
Compensation Committee

(As amended August 4, 2025)

1. Purpose.

The primary purpose of the Compensation Committee (the “Committee”) of Eagle Materials Inc. (the “Company”) is to discharge the responsibilities of the Board of Directors (the “Board”) relating to compensation of the Company’s directors, Chief Executive Officer (the “CEO”) and other senior executives.

Further, the Committee will (i) review and discuss with the Company’s management the Compensation Discussion and Analysis (“CD&A”) that the Securities and Exchange Commission (“SEC”) rules require be included in the Company’s annual proxy statement and determine whether to recommend that the CD&A be included in the proxy statement, and (ii) produce or direct the production of the Committee Report that the SEC rules require be included in such proxy statement.

2. Membership.

The Committee shall consist of at least two directors. The members of the Committee shall satisfy the independence requirements set forth in the corporate governance and other listing standards of the New York Stock Exchange (“NYSE”) as in effect from time to time (the “NYSE Standards”). In addition, each member of the Committee shall be a “non-employee director” as defined by Rule 16b-3(b)(3) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”).

The members of the Committee shall be elected by the Board at the Board meeting (“Annual Board Meeting”) that is held immediately after the annual meeting of the stockholders or at such other time as the Board shall determine, and each Committee member shall serve until the date of the next Annual Board Meeting unless he or she resigns, is removed or replaced or otherwise ceases to be a director or member of the Committee prior to such date, in which event the Board may appoint another director to fill the resulting vacancy for his or her unexpired term. Further, if for any reason the Board does not elect the members to the Committee at the Annual Board Meeting, the directors who then comprise the Committee will continue to serve as members of the Committee until the Board takes action to elect new members of the Committee. The Board may remove or replace a member of the Committee at any time.

3. Operation.

The Board shall elect one of the members of the Committee to act as chairperson of the Committee (the “Chairperson”). Such member shall act as Chairperson until the next Annual Meeting unless prior thereto he or she (a) resigns as Chairperson, (b) is removed or replaced by the Board or (c) ceases to be a director, in which event the Board shall appoint another member of the Committee to serve as Chairperson for the unexpired term. The Chairperson shall be responsible for determining the agenda for each meeting (following consultation with other

members of the Committee) and shall preside over all meetings of the Committee. In addition, the Chairperson shall periodically report the Committee's findings and conclusions to the Board.

The majority of the members of the Committee shall constitute a quorum. The Committee shall act only on the affirmative vote of the members present at a meeting at which a quorum is present (which may be in person or by telephone) or by unanimous consent.

The Committee shall meet as often as is appropriate but not less than two times annually. The Committee may invite such persons in addition to the members of the Committee that it deems appropriate to attend all or part of any meetings. The Committee shall maintain minutes of its meetings and written records of its actions.

The Committee may, at its sole discretion, retain or obtain the advice of a compensation consultant, independent legal counsel or other adviser as it deems appropriate, at the Company's expense. The Committee will appoint, set the compensation of and oversee the work of any compensation consultant, independent legal counsel or other adviser retained. In retaining or receiving advice from compensation consultants, legal counsel or other advisers (other than the Company's in-house legal counsel), the Committee will take into consideration all relevant independence factors, including the factors set forth in the NYSE Standards. Further, the Committee may invite to all or part of any Committee meeting such representatives of such consultants and advisers and members of management and other persons as the Committee shall deem necessary or appropriate. The Committee shall, when it deems it appropriate, meet with such consultants and advisers without any members of management in attendance. The Committee shall have the sole authority to engage, retain and terminate any compensation consultant, independent legal counsel or other adviser to be used to assist it in the performance of its duties hereunder, and shall have the sole authority to approve such consultant's, counsel's and adviser's fees and other retention terms.

The Committee may delegate its duties and responsibilities to a subcommittee consisting of one or more members of the Committee, or to the CEO or other senior officers of the Company pursuant to such conditions or limitations as the Committee may establish. Any delegation may be made only to the extent permitted by NYSE rules, SEC rules and applicable law.

4. Duties and Responsibilities.

To fulfill its purpose as described above, the Committee shall have the following duties and responsibilities:

- a. Review and make recommendations to the Board as to the Company's general compensation philosophy and structure, including:
 - (i) reviewing on a periodic basis the compensation programs for senior executive officers who are required to make disclosures under Section 16 of the Exchange Act (the "Senior Officers") to determine whether such programs are properly coordinated and achieving their intended purposes;

- (ii) making recommendations to the Board with respect to new incentive compensation plans and equity-based compensation plans; and
- (iii) reviewing on a periodic basis all benefit plans sponsored by the Company to determine whether they are properly coordinated and achieving their intended purposes. In addition, the Committee will consider, from time to time, amendments to existing benefit plans and proposals for new benefit plans, and make recommendations to the Board with respect thereto as the Committee may deem advisable.

b. Annually review and approve the corporate goals and objectives relevant to the compensation of the CEO of the Company, evaluate the CEO's performance in light of such goals and objectives and set the annual salary, annual incentive compensation, equity compensation and other compensation for the CEO based on such evaluation. In determining the long-term incentive component of the CEO's compensation, the Committee should also consider, among other factors it deems appropriate, the Company's performance based on criteria established by the Committee, the value of similar incentive awards to CEOs at comparable companies and the awards given to the CEO in past years.

c. Review and approve the annual base salary, annual incentive bonus and equity compensation for Senior Officers of the Company.

d. Administer the Company's compensation plans for which the Committee is named as Plan Administrator or is granted similar authority (including without limitation the Eagle Materials Inc. Incentive Plan), including taking action on grants and awards, determinations with respect to achievement of performance goals and other matters provided in the respective plans.

e. Review on a periodic basis the compensation of non-employee directors and make such recommendations to the Board as it deems advisable regarding the nature and amount of such compensation.

f. Recommend to the Board stock ownership guidelines for executive officers and directors and monitor compliance therewith.

g. Make periodic reports to the Board on the work of the Committee.

h. Take such other action as requested by the Board from time to time.

5. Annual Performance Evaluation of the Committee.

The Committee will annually complete a self-evaluation and will provide a report of that assessment to the Board including any recommended changes to the Committee's charter.